Hatcher Conference Center

Office or Department of Fiscal Affairs

Administrative Unit Assessment Report Information

Year Reporting: FY21 (July 2020 – June 2021)

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Department Mission and Goals

The mission and goals of the department should be consistent over a 5 year period, although some institutional changes may necessitate and prompt a change in mission or goals for specific departments. In this section, you will report the mission statement for your department as well as the long term goals (5 year range) for the department.

6. What is the mission statement for this department/area? Your mission should explain why the department/area exists and who it serves.

The mission of the Middle Georgia State University Hatcher Conference Center is to provide businesses, state agencies, and the general public, a great service by providing meeting space and services to fit their needs.

7. What are the goals for this department? These should be the "big things" the department/area intends to accomplish within 5 years.

- 1.To be recognized as the primary resource in the Middle Georgia region for community meetings and events.
- 2.To project the mission and brand of the University through civic and professional gatherings.
- 3.To provide excellent customer service to its clients.
- 4.To support the strategic budgeting processes of MGA.

Objectives

Each year, every department should identify objectives the department hopes to accomplish in the next year. These should align with departmental goals and the MGA strategic plan. In the next section you will be reporting on the objectives you set and whether or not you achieved them in FY21. Later in the document you will report on objectives you hope to accomplish in the coming fiscal year, FY22.

Objective 1

| 8. Objective 1: What was this department's first objective for this fiscal year? Objectives should be specific, measurable, and achievable within one year. | The Hatcher Conference Center will work to break even from the cancellations of events due to COVID-19 and statewide budget cuts. |
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| 9. Objective 1: Detail how your department measured this objective? (Survey, budget number, number of participants, jobs completed, measurable time and/or effort) | Number of events and generated revenue |
| 10. Objective 1: What was your target outcome for this objective? (1.e. 80% participation, 5% enrollment growth, 7% change in engagement) | FY21 Objective was to break even to cover operating expenses – the HCC was repurposed to classroom space for FY21 and most expenses (including personnel) either did not occur or were reassigned to other areas due to shifting of personnel to assist other areas. The expenses that did occur were covered by the small amount of revenue generated toward the end of the FY |
| 11. Objective 1: At what level did the department/area achieve on this objective? (This should be a number, i.e. 82%, 6%, 345 attendees, 75% engagement) | The total revenue amounted to \$36,824.86 and expenses amounted to \$27,615.45 - the HCC did cover expenses that did occur. |
| 12. Objective 1: Did your department meet this objective? | The department met this objective. |
| 13. Objective 1: What did your department learn from working toward this objective? What changes will you make based on this effort next year? | Again, the HCC was repurposed to classroom space for most of FY21 not allowing for events to take place. Most clients did not have funding to hold events in FY21 due to the COVID-19 Pandemic. The HCC staff learned to be flexible in assisting other departments during down time. For FY22, we will implement our policy of charging Internal Groups to use HCC space in hopes of increasing revenue. |

Objective 2

| 4.4. Objective 2: M/hat was this demant or salls | The Heteless Confession Contessis at 1981 |
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| 14. Objective 2: What was this department's | The Hatcher Conference Center will attract a |
| second objective for this fiscal year? Objectives | minimum of three new customers during the year |
| should be specific, measurable, and achievable | as measured by our client data for each event. |
| within one year. | Will work on improving marketing efforts to |
| | achieve this goal, utilizing social media |
| 15. Objective 2: Detail how your department | Measured by number of new customers |
| measured this objective? (Survey, budget | |
| number, number of participants, jobs completed, | |
| measurable time and/or effort) | |
| 16. Objective 2: What was your target outcome | The HCC had a target goal of three new |
| for this objective? (1.e. 80% participation, 5% | customers |
| enrollment growth, 7% change in engagement) | |
| 17. Objective 2: At what level did the | The HCC was able to acquire four new customers |
| department/area achieve on this objective? (This | this year |
| should be a number, i.e. 82%, 6%, 345 attendees, | |
| 75% engagement) | |
| 18. Objective 2: Did your department meet this | The department exceeded this objective. |
| objective? | |
| 19. Objective 2: What did your department learn | The HCC learned that although we were |
| from working toward this objective? What | extremely limited on space FY21, word of mouth |
| changes will you make based on this effort next | is still the most effective means of advertising for |
| year? | MGA. Three of the four new customers were |
| | recommended to us by previous customers, and |
| | one customer found us via MGA's website |
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Objective 3

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| 20. Objective 3: What was this department's third objective for this fiscal year? Objectives should be specific, measurable, and achievable within one | The Hatcher Conference Center will work to improve overall customer satisfaction scores year over year, which will be measured by our online |
| year. | survey clients complete after each event. |
| 21. Objective 3: Detail how your department measured this objective? (Survey, budget number, number of participants, jobs completed, measurable time and/or effort) | Surveys and email responses |
| 22. Objective 3: What was your target outcome for this objective? (1.e. 80% participation, 5% enrollment growth, 7% change in engagement) | FY21 target outcome was 80% client satisfaction |
| 23. Objective 3: At what level did the | In FY21, 100% of the returned surveys were |
| department/area achieve on this objective? (This | satisfied based on the survey results, comments, |
| should be a number, i.e. 82%, 6%, 345 attendees, | and email responses. |
| 75% engagement) | |
| 24. Objective 3: Did your department meet this objective? | The department exceeded this objective. |
| 25. Objective 3: What did your department learn | In the midst of a global pandemic, clients were |
| from working toward this objective? What | just happy to be able to meet in person, and that |
| changes will you make based on this effort next | we were "open for business". The returning |
| year? | customers from FY21 mostly met monthly, so |
| · | next year we will make sure all returning guests |
| | have the same satisfaction. Because FY21 was |
| | mostly monthly repeat customers, our goal for |
| | next year will stay at 80%. |
| | have the same satisfaction. Because FY21 was mostly monthly repeat customers, our goal for |

Objective 4

| 26. Objective 4: What was this department's fourth objective for this fiscal year? Objectives should be specific, measurable, and achievable within one year. | No 4th objective |
|---|------------------------------------|
| 27. Objective 4: Detail how your department measured this objective? (Survey, budget number, number of participants, jobs completed, measurable time and/or effort) | No 4th objective |
| 28. Objective 4: What was your target outcome for this objective? (1.e. 80% participation, 5% enrollment growth, 7% change in engagement) | No 4th objective |
| 29. Objective 4: At what level did the department/area achieve on this objective? (This should be a number, i.e. 82%, 6%, 345 attendees, 75% engagement) | No 4th objective |
| 30. Objective 4: Did your department meet this objective? | The department met this objective. |
| 31. Objective 4: What did your department learn from working toward this objective? What changes will you make based on this effort next year? | No 4th objective |

Future Plans

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| 32. Please identify and detail three to four measurable objectives for the next fiscal year. In listing the objectives, please use the format shown in these examples.1) The Department of X will improve services levels by 5% as measured by our satisfaction survey. 2) The department of X will provide training in ABC for at least 73 MGA faculty and staff. | 1)The Hatcher Conference Center will work to regain and continue financial stability through increased sales and operations that are more efficient. 2)The HCC will assist in implementation of a new software (Live25) in an effort to streamline all MGA events from one location. 3)The HCC will reach out to the community in an effort to gain new clients from the Professional/Corporate Sector. Our goal is to bring in a minimum of five new corporations to MGA. 4)The HCC will continue to make sure Clients will be satisfied with the service provided by the Conference Center, and will be measured by our satisfaction survey. Goal for EV22 will remain at |
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Open Box for Assessment Comments

| 33. Based on this assessment, please share your | The HCC faced our most difficult year to date, |
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| thoughts on the current status and future | however, we were still able to host 48 events and |
| direction of this department or area. Use this | generate a total revenue of \$36,824.86 for FY21. |
| space to summarize overall use of assessment | Our goal is to continue to try to increase revenue |
| results for continuous improvement and open | so we can increase staffing, retention of clients, |
| text box for assessment comments: | and gain more corporate companies. We will also |
| | implement the policy on Internal Groups paying |
| | for HCC space to help increase revenue. |
| 37. If the COVID-19 pandemic impacted this | The COVID-19 Pandemic impacted this |
| assessment cycle, please provide specific details | assessment cycle largely due to the fact that the |
| below. | HCC was nearly "shut down" to hold academic |
| | classes. The HCC was happy to do so given the |
| | circumstances to support the students and |
| | faculty, however, it largely impacted normal |
| | revenue. In FY22 we are looking forward to |
| | opening back up and getting back on track. |

MGA's Strategic Plan

| 34. Based on your goals and objectives listed above please indicate | Build Shared Culture 6. Sustain |
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| their connection with MGA's Strategic Plan | financial health through |
| (https://www.mga.edu/about/docs/Strategic_Plan_Overall_DB.pdf) | resourceful fiscal management, |
| by checking all associated and relevant Imperatives / Strategies | Build Shared Culture 7. |
| from the list below. (Check all the apply) | Cultivate engagement with its |
| | local communities |
| 35. Please indicate which of the following actions you have taken as | Disseminating/Discussing |
| a result of the 2020/2021 Assessment Cycle (Note: These actions | Assessment Results/Feedback |
| are documented in reports, memos, emails, meeting minutes, or | to Appropriate Members of the |
| other directives within the reporting area) (Check all the apply) | Campus Community |

Other

| 36. Please indicate (if appropriate) any local, | |
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| state, or national initiatives (academic or | |
| otherwise) that are influential in the operations, | |
| or goals, and objectives of your unit. (Complete | |
| College Georgia, USG High Impact Practice | |
| Initiative, LEAP, USG Momentum Year, Low-Cost | |
| No-Cost Books, etc) | |
| 38. Mindset Update (Academic Deans ONLY) | |
| Please provide an update on the implementation | |
| of your school based mindset plan/strategy. | |
| Include any adjustments to metrics for the | |
| AY20/21 as well as outcomes associated with | |
| your appraisal of your schools activities. | |